



Consolidated Financial Results for the Fiscal Year Ended September 30, 2024 (Under Japanese GAAP)

November 11, 2024

Company name: CMC Corporation
Stock exchange listings: Tokyo Stock Exchange, Nagoya Stock Exchange
Stock code: 2185
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Scheduled date of Annual General Meeting of Shareholders: December 20, 2024
Scheduled payment date of cash dividends: December 23, 2024
Scheduled date for filing of Annual Securities Report: December 20, 2024
Financial summary presentation available: Yes
Holding of financial results briefing: Yes

(Yen amounts rounded down to nearest million)

1. Consolidated Financial Results for the Fiscal Year Ended September 30, 2024

(1) Consolidated operating results (% indicates year-on-year change)

Fiscal year ended	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2024	19,523	5.8	2,975	13.7	3,182	10.7	2,078	18.0
September 30, 2023	18,451	3.0	2,617	1.0	2,873	(3.0)	1,762	(12.0)

Note: Comprehensive income

Fiscal year ended September 30, 2024: 2,213 million yen [14.4%]

Fiscal year ended September 30, 2023: 1,935 million yen [(3.1%)]

Fiscal year ended	Earnings per share	Net income per share (diluted)	Return on equity	Return on assets	Operating margin
	Yen	Yen	%	%	%
September 30, 2024	156.72	-	10.5	12.4	15.2
September 30, 2023	132.97	-	9.7	12.1	14.2

Reference: Equity in earnings of affiliates

Fiscal year ended September 30, 2024: 5 million yen

Fiscal year ended September 30, 2024: -

(2) Consolidated financial position

As of	Total assets	Net assets	Equity ratio	Book value per share
	Million yen	Million yen	%	Yen
September 30, 2024	26,408	20,928	78.1	1,554.78
September 30, 2023	24,746	19,222	76.5	1,428.67

Reference: Equity

Fiscal year ended September 30, 2024: 20,629 million yen

Fiscal year ended September 30, 2023: 18,941 million yen

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of fiscal year
	Million yen	Million yen	Million yen	Million yen
September 30, 2024	2,099	(3,114)	(649)	11,830
September 30, 2023	3,055	(671)	(474)	13,476

2. Dividends

Fiscal year ended/ending	Annual dividends					Total dividends	Dividend payout ratio (Consolidated)	Dividend yield (Consolidated)
	End of Q1	End of Q2	End of Q3	End of FY	Total			
September 30, 2023	-	0.00	-	38.00	38.00	503	28.6	2.8
September 30, 2024	-	0.00	-	44.00	44.00	583	28.1	2.9
September 30, 2025 (Forecast)	-	24.00	-	28.00	52.00		28.7	

3. Consolidated Financial Forecast for the Fiscal Year Ending September 30, 2025

(% indicates year-on-year changes for the full year and the quarter)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	10,000	3.8	1,400	(9.0)	1,460	(0.1)	900	(5.8)	67.83
Full fiscal year	22,000	12.7	3,600	21.0	3,700	16.3	2,400	15.4	180.88

Notes:

(1) Significant changes in the scope of consolidation during the period: No

(2) Changes in accounting policies and estimates; revised announcements

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: No

(ii) Changes in accounting policies due to reasons other than (i) above: No

(iii) Changes in accounting estimates: No

(iv) Restatements: No

(3) Number of shares issued (common shares)

(i) No. of shares outstanding at end of period (including treasury stock)

September 30, 2024	14,364,000 shares	September 30, 2023	14,364,000 shares
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(ii) No. of treasury shares at end of period

September 30, 2024	1,095,533 shares	September 30, 2023	1,105,533 shares
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(iii) Average no. of shares during period

September 30, 2024	13,265,462 shares	September 30, 2023	13,254,065 shares
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Reference: Summary of Non-consolidated Financial Results

1. Non-consolidated Results for the Fiscal Year Ended September 30, 2024

(1) Non-consolidated operating results

(% indicates year-on-year change)

	Revenue		Operating profit		Ordinary profit		Net profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended								
September 30, 2024	10,630	6.3	1,829	20.4	2,747	8.4	2,040	12.6
September 30, 2023	9,997	1.9	1,520	6.8	2,534	12.6	1,812	10.0

	Earnings per share	Net income per share (diluted)
Fiscal year ended	Yen	Yen
September 30, 2024	153.79	-
September 30, 2023	136.71	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Book value per share
As of	Million yen	Million yen	%	Yen
September 30, 2024	22,274	19,194	86.2	1,446.60
September 30, 2023	20,436	17,649	86.4	1,331.20

Reference: Equity

As of September 30, 2024: 19,194 million yen

As of September 30, 2023: 17,649 million yen

2. Non-consolidated Financial Forecast for the Fiscal Year Ending September 30, 2025

(% indicates year-on-year changes for the full year and the quarter)

	Revenue		Ordinary profit		Net profit		Earnings per share
	Million yen	%	Million yen	%	Million yen	%	Yen
First half	4,900	(5.3)	1,800	16.7	1,370	12.7	103.25
Full fiscal year	11,800	11.0	3,400	23.7	2,600	27.4	195.95

Notes:

- These financial results are not subject to auditing by certified public accountants or auditing firms.

- Proper use of earnings forecasts, and other special matters

The forward-looking statements presented in this document are based on information currently available to the Company and on certain assumptions deemed to be reasonable. The statements herein do not constitute assurances regarding the Company's actual financial results. Actual financial results may differ materially from the forecasts due to various factors.

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1. Overview of Operating Results

(1) Overview of Operating Results for the Fiscal Year

In order to provide inspirational value to all of our stakeholders by ensuring "the right people have the right information, at the right time, in the right way," the CMC Group works alongside our clients and gains a thorough understanding of their products and operations. Our point of difference lies in our ability to organize the flow of our clients' information based on the needs of users to realize a cycle that enhances the value of information for society as a whole.

The basic strategy of our Mid-Range Business Plan is: "Unleashing the potential of people. Harnessing the power of data. Ready for what comes next." This fiscal year was one of consistent transformation on our path to ongoing growth, marked by the development of new products and the consolidation of business operations, both of which are key planks in our growth strategy. Against this backdrop, both revenues and profits were up year on year, hitting record highs on the back of growth in the digital transformation support we provide our corporate clients.

1) Growth Strategy Implementation

With regard to our market strategy, in Japan, we continued to develop tailored solutions that address market needs. Our co-creation endeavors with the digital transformation departments at client companies were at the forefront of driving progress in our core competencies and key markets. In our overseas markets, Group operations in Southeast Asia and Europe have been consolidated and reorganized to strengthen group-wide collaboration and promote the continued growth of our global business.

In terms of business strategy implementation, our efforts were focused on enhancing our proprietary digital platforms for structuring data, with the aim of strengthening the CMC Group's information platform businesses. In particular, we worked closely with clients in our core competencies and key markets on Knowledge Master*1, a service developed out of our many years of knowledge and experience producing technical manuals, as well as leveraging the power of AI and other technologies to help alleviate labor shortages by streamlining data utilization.

We will continue responding flexibly to the needs of our clients, providing services with functions tailored to the specific needs of the situation in which they are used.

In addition to the functions that are currently available free of charge on our business process management tool, Kaizen Farm*2, the service now also features paid functions that allow users to instantaneously analyze their operations summaries and convert this information into manuals. Additional functions are currently under development.

We will keep striving to grow our business while working in tandem with our clients to support their digital transformations.

We will continue working to achieve "sustainability of information value", contributing to the ongoing increase of our enterprise value and the sustainable development of society as whole.

*1 Knowledge Master official website: <https://info.knowledgemaster.jp>

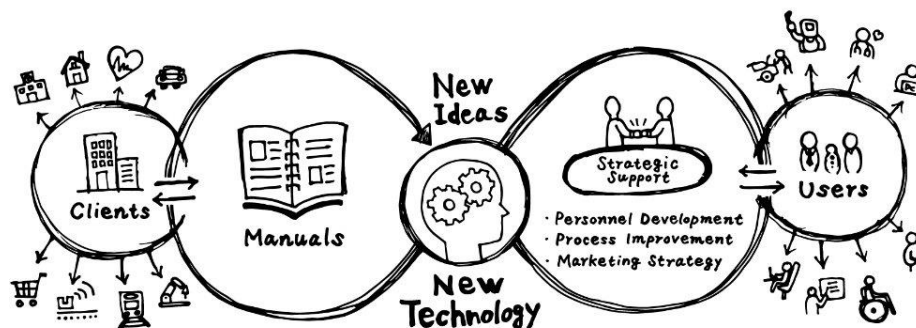
*2 Kaizen Farm official website: <https://kaizenfarm.jp/>

2) General Overview

Business Overview

Manuals & Knowledge Business

In order to ensure "the right people have the right information, at the right time, in the right way," so as to maximize the user experience for those who need information, we work to systematically organize the information our clients need based on our deep understanding of our clients' products, markets, and operations, aiming to achieve a cycle that enhances the value of information for society as a whole.



The CMC Group's business operations are classified into the following three categories:

Business categories	Business activities
Manuals	Provision of services to systematically organize the flow of information in accordance with how it is used (e.g., by converting "real" content to digital formats) based on our deep understanding of our clients' products, markets, and operations.
Knowledge	Provision of services that harness the power of best-fit, cutting-edge technology to maximize the user experience for those who need information.
Other	Sales of various software licenses, etc.
Reference	
For the Japanese market	Products and services aimed at the domestic Japanese market.
For overseas markets	Products and services aimed at overseas markets.

As a result of the above factors, the consolidated business results for the fiscal year ended September 30, 2024 are as follows:

A. Results by business category

Item	Fiscal year ended				YoY		Reasons for variance	
	September 30, 2023		September 30, 2024		Amount (Million yen)	Change (%)		
	Amount (Million yen)	Revenue contribution (or profit margin)	Amount (Million yen)	Revenue contribution (or profit margin)				
Revenue	18,451	100.0%	19,523	100.0%	+1,072	5.8%	<ul style="list-style-type: none"> - In the Manuals category, despite the impact of a slower period in the product lifecycles of key clients, sales were still on par with last year. - In the Knowledge category, increased revenue was driven primarily by growth in initiatives supporting digital transformation and marketing support activities. - In the Other category, revenue was up thanks to greater sales of licenses for customized SaaS products. - In the Knowledge and Other categories, the addition of Fuchucar Co., Ltd contributed to the increased revenue. 	
Manuals	9,247	50.1%	9,106	46.6%	(141)	(1.5)		
Knowledge	9,017	48.9%	9,949	51.0%	+931	10.3%		
Other	186	1.0	468	2.4%	+282	151.5%		
Reference								
For the Japanese market	8,245	44.7%	9,173	47.0%	+928	11.3%		
For overseas markets	10,205	55.3%	10,350	53.0%	+144	1.4%		
Operating profit	2,617	14.2%	2,975	15.2%	+358	13.7%	- Higher revenue was the key factor driving the increase in operating profit.	
Ordinary profit	2,873	15.6%	3,182	16.3%	+308	10.7%	- Despite the impact of foreign exchange rates, ordinary profit increased due to more efficient capital deployment.	
Profit attributable to owners of parent	1,762	9.6%	2,078	10.7%	+316	18.0%		

B. Performance versus guidance

Performance for the fiscal year ended September 30, 2024 versus the consolidated earnings guidance issued in November 2023 is as follows:

Item	Amount	Versus forecast	
Revenue	19,523 million yen	+523 million yen	+2.8%
Operating profit	2,975 million yen	+275 million yen	+10.2%

In the current fiscal year, we continued to invest in unleashing the potential of our people and harnessing the power of data, making steady progress in our efforts to strengthen the foundations of our business model.

(2) Overview of Financial Position for the Fiscal Year

Assets

Total assets at the end of the fiscal year ended September 30, 2024 were up 1,662 million yen on the end of the previous fiscal year to 26,408 million yen (up 6.7% versus the end of the previous period). This was mainly due to a 563 million yen increase in notes and accounts receivable, a 374 million yen increase in other current assets, a 1,188 million yen increase in buildings and structures, a 691 million yen increase in land, and a 173 million yen increase in construction in progress, offsetting a decrease of 1,217 million yen in cash and deposits.

Liabilities

Total liabilities at the end of the fiscal year ended September 30, 2024 were down 43 million yen on the end of the previous fiscal year to 5,480 million yen (down 0.8% versus the end of the previous period). This was mainly due to an 85 million yen decrease in notes and accounts payable, a 45 million yen decrease in short-term borrowings, a 63 million yen decrease in accrued expenses, and a 158 million yen decrease in contract liabilities, offsetting a 197 million yen increase in income taxes payable and an increase of 136 million yen in other current liabilities.

Net Assets

Total net assets at the end of the fiscal year ended September 30, 2024 were up 1,705 million yen on the end of the previous fiscal year to 20,928 million yen (up 8.9% versus the end of the previous period). This was mainly due to a 1,575 million yen increase in retained earnings and an 85 million yen increase in foreign currency translation adjustment.

(3) Overview of Cash Flows for the Fiscal Year

Cash and cash equivalents at the end of the fiscal year ended September 30, 2024 decreased 1,645 million yen on the end of the previous fiscal year to 11,830 million yen.

Cash Flows from Operating Activities

Cash flows from operating activities came to 2,099 million yen (versus 3,055 million yen in the previous fiscal year). This was mainly due to income before income taxes of 3,085 million yen and depreciation expenses of 302 million yen, offsetting an increase of 543 million yen in accounts receivable and 756 million yen in income taxes paid.

Cash Flows from Investing Activities

Cash flows from investing activities came to 3,114 million yen (versus 671 million yen in the previous fiscal year). This was mainly due to expenditures of 2,073 million yen for the purchase of property, plant, and equipment, 234 million yen for the acquisition of intangible assets, 176 million yen for the purchase of investment securities, and 428 million yen for payments into time deposits.

Cash Flows from Financing Activities

Cash flows from financing activities came to 649 million yen (versus 474 million yen in the previous fiscal year). This was mainly due to 55 million yen for the repayment of long-term debt and 497 million yen for dividends paid.

(4) Future Outlook

At present, we expect the following results for the fiscal year ending September 30, 2025.

Item	FY2024 (Actual)	FY2025 (Forecast)	Versus FY2024	
			Change	% Change
Revenue	19,523 million yen	22,000 million yen	+2,476 million yen	+12.7%
Operating profit	2,975 million yen	3,600 million yen	+624 million yen	+21.0%
Ordinary profit	3,182 million yen	3,700 million yen	+517 million yen	+16.3%
Profit attributable to owners of parent	2,078 million yen	2,400 million yen	+321 million yen	+15.4%

(5) Important Matters Pertaining to Going-Concern Assumption

Not applicable

2. Fundamental Approach to the Selection of Accounting Standards

To facilitate comparison with similar companies in Japan, the CMC Group uses standard accounting practices applicable in Japan.

3. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

(Unit: Thousand yen)

	As of September 30, 2023	As of September 30, 2024
Assets		
Current assets		
Cash and deposits	13,538,248	12,320,594
Notes and accounts receivable – trade	3,021,829	3,585,339
Electronically recorded monetary claims	167,692	178,864
Inventories	1,081,936	862,452
Other	288,483	663,181
Allowance for doubtful accounts	(120)	(221)
Total current assets	18,098,069	17,610,210
Non-current assets		
Property, plant, and equipment		
Buildings and structures, net	617,683	1,806,017
Machinery, equipment, and vehicles, net	116,714	86,207
Tools, furniture, and fixtures, net	104,425	90,301
Land	2,559,870	3,251,178
Construction in progress	75,019	249,000
Other, net	50,567	19,739
Total property, plant, and equipment	3,524,280	5,502,444
Intangible assets		
Goodwill	115,283	86,462
Software	273,241	350,305
Other	52,580	85,967
Total intangible assets	441,106	522,735
Investments and other assets		
Investment securities	1,242,901	1,366,951
Insurance funds	523,769	529,493
Deferred tax assets	671,069	649,172
Other	245,381	227,587
Allowance for doubtful accounts	(71)	-
Total investments and other assets	2,683,050	2,773,204
Total non-current assets	6,648,437	8,798,384
Total assets	24,746,506	26,408,594

(Unit: Thousand yen)

	As of September 30, 2023	As of September 30, 2024
Liabilities		
Current liabilities		
Notes and accounts payable – trade	1,120,608	1,035,501
Short-term borrowings	80,120	34,620
Accounts payable – other	157,269	199,372
Accrued expenses	324,713	261,374
Income taxes payable	387,598	584,640
Contract liabilities	279,947	121,284
Provision for bonuses	551,030	579,961
Provision for directors' bonuses	68,564	86,220
Other	512,759	649,386
Total current liabilities	3,482,610	3,552,361
Non-current liabilities		
Long-term borrowings	309,685	263,731
Provision for directors' retirement benefits	14,175	17,410
Retirement benefit liabilities	1,358,545	1,318,157
Other	358,973	328,532
Total non-current liabilities	2,041,379	1,927,830
Total liabilities	5,523,989	5,480,192
Net assets		
Shareholders' equity		
Share capital	657,610	657,610
Capital surplus	673,591	674,101
Retained earnings	18,348,015	19,923,149
Treasury shares	(1,270,575)	(1,259,085)
Total shareholders' equity	18,408,641	19,995,775
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	343,138	335,640
Foreign currency translation adjustment	263,472	348,984
Remeasurements of defined benefit plans	(73,328)	(50,892)
Total accumulated other comprehensive income	533,282	633,732
Non-controlling interests	280,593	298,894
Total net assets	19,222,517	20,928,402
Total liabilities and net assets	24,746,506	26,408,594

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Unit: Thousand yen)

	Fiscal year ended September 30, 2023	Fiscal year ended September 30, 2024
Revenue	18,451,088	19,523,921
Cost of sales	11,592,571	12,248,651
Gross profit	6,858,516	7,275,270
Selling, general, and administrative expenses	4,241,154	4,299,820
Operating profit	2,617,361	2,975,450
Non-operating income		
Interest income	4,443	46,374
Dividend income	44,244	138,218
Gain on sale of scraps	11,687	11,216
Subsidy income	14,014	26,844
Foreign exchange gains	79,867	–
Surrender value of insurance policies	30,943	222,794
Other	83,862	33,203
Total non-operating income	269,064	478,651
Non-operating expenses		
Interest expenses	1,562	2,780
Loss on retirement of non-current assets	2,547	8,638
Compensation expenses	–	140,512
Foreign exchange losses	–	101,936
Litigation expenses	6,078	–
Other	2,298	17,691
Total non-operating expenses	12,486	271,559
Ordinary profit	2,873,940	3,182,542
Extraordinary income		
Gain on sale of investment securities	195	–
Gain on sale of non-current assets	5,542	3,082
Other	–	71
Total extraordinary income	5,737	3,153
Extraordinary losses		
Loss on retirement of non-current assets	189,351	82,694
Loss on valuation of investments in capital of subsidiaries and associates	14,066	–
Loss on valuation of investment securities	–	14,644
Other	5,328	2,660
Total extraordinary losses	208,746	99,998
Profit before income taxes	2,670,931	3,085,696
Income taxes – current	923,408	978,182
Income taxes – deferred	(50,858)	4,320
Total income taxes	872,549	982,502
Profit	1,798,381	2,103,193
Profit attributable to non-controlling interests	35,977	24,238
Profit attributable to owners of parent	1,762,403	2,078,955

Consolidated Statement of Comprehensive Income

(Unit: Thousand yen)

	Fiscal year ended September 30, 2023	Fiscal year ended September 30, 2024
Profit	1,798,381	2,103,193
Other comprehensive income		
Valuation difference on available-for-sale securities	96,810	(6,715)
Foreign currency translation adjustment	55,353	95,021
Remeasurements of defined benefit plans, net of tax	(14,993)	22,436
Total other comprehensive income	137,169	110,741
Comprehensive income	1,935,551	2,213,935
Comprehensive income attributable to:		
Owners of parent	1,895,471	2,179,405
Non-controlling interests	40,079	34,529

(3) Consolidated Statements of Changes in Equity

Fiscal year ended September 30, 2023

(Unit: Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	657,610	667,822	16,982,923	(1,287,464)	17,020,891
Changes during period					
Dividends of surplus			(397,312)		(397,312)
Profit attributable to owners of parent			1,762,403		1,762,403
Purchase of treasury shares				(116)	(116)
Disposal of treasury shares		621		17,005	17,626
Purchase of shares of consolidated subsidiaries		5,147			5,147
Net changes in items other than shareholders' equity					
Total changes during period	—	5,769	1,365,091	16,888	1,387,749
Balance at end of period	657,610	673,591	18,348,015	(1,270,575)	18,408,641

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	246,328	212,221	(58,334)	400,215	111,278	17,532,385
Changes during period						
Dividends of surplus						(397,312)
Profit attributable to owners of parent						1,762,403
Purchase of treasury shares						(116)
Disposal of treasury shares						17,626
Purchase of shares of consolidated subsidiaries						5,147
Net changes in items other than shareholders' equity	96,810	51,250	(14,993)	133,067	169,315	302,382
Total changes during period	96,810	51,250	(14,993)	133,067	169,315	1,690,131
Balance at end of period	343,138	263,472	(73,328)	533,282	280,593	19,222,517

Fiscal year ended September 30, 2024

(Unit: Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	657,610	673,591	18,348,015	(1,270,575)	18,408,641
Changes during period					
Dividends of surplus			(503,821)		(503,821)
Profit attributable to owners of parent			2,078,955		2,078,955
Disposal of treasury shares		510		11,490	12,000
Net changes in items other than shareholders' equity					
Total changes during period	—	510	1,575,133	11,490	1,587,133
Balance at end of period	657,610	674,101	19,923,149	(1,259,085)	19,995,775

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	343,138	263,472	(73,328)	533,282	280,593	19,222,517
Changes during period						
Dividends of surplus						(503,821)
Profit attributable to owners of parent						2,078,955
Disposal of treasury shares						12,000
Net changes in items other than shareholders' equity	(7,498)	85,512	22,436	100,450	18,300	118,751
Total changes during period	(7,498)	85,512	22,436	100,450	18,300	1,705,885
Balance at end of period	335,640	348,984	(50,892)	633,732	298,894	20,928,402

(4) Consolidated Statement of Cash Flows

(Unit: Thousand yen)

	Fiscal year ended September 30, 2023	Fiscal year ended September 30, 2024
Cash flows from operating activities		
Earnings before income taxes	2,670,931	3,085,696
Depreciation	274,048	302,789
Amortization of goodwill	–	28,820
Increase (decrease) in provision for bonuses	(49,731)	28,127
Increase (decrease) in retirement benefit liabilities	(24,385)	(17,990)
Increase (decrease) in provision for directors' bonuses	(4,068)	17,655
Increase (decrease) in provision for directors' retirement benefits	(1,762)	3,235
Interest and dividend income	(48,688)	(184,592)
Interest expenses	1,562	2,830
Foreign exchange losses (gains)	(85,560)	67,261
Loss on retirement of non-current assets	191,898	11,738
Loss (gain) on sale of investment securities	(195)	–
Loss on valuation of investments in capital of subsidiaries and associates	14,066	–
Loss (gain) on sale of non-current assets	(5,542)	(3,082)
Loss (gain) on valuation of investment securities	–	14,644
Decrease (increase) in trade receivables	1,129,751	(543,856)
Decrease (increase) in accounts receivable – other	(22,711)	(145,130)
Decrease (increase) in inventories	89,700	245,660
Increase (decrease) in trade payables	(79,663)	(102,623)
Increase (decrease) in contract liabilities	(26,299)	(172,892)
Increase (decrease) in accounts payable – other	40,204	41,686
Other, net	74,749	110,994
Subtotal	4,138,304	2,790,975
Interest and dividends received	48,688	67,669
Interest paid	(1,491)	(2,913)
Income taxes paid	(1,130,356)	(756,459)
Net cash provided by (used in) operating activities	3,055,144	2,099,272
Cash flows from investing activities		
Payments into time deposits	(1)	(428,191)
Purchase of securities	–	(1,181,580)
Proceeds from sale of securities	–	1,060,285
Purchase of property, plant, and equipment	(230,519)	(2,073,528)
Proceeds from sale of property, plant, and equipment	10,612	4,099
Purchase of intangible assets	(115,957)	(234,901)
Payments for asset retirement obligations	–	(74,105)
Purchase of investment securities	(34,679)	(176,056)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(291,273)	–
Other, net	(9,480)	(10,971)
Net cash provided by (used in) investing activities	(671,300)	(3,114,949)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(9,725)	(48,185)
Repayments of long-term borrowings	–	(55,898)
Dividends paid	(397,223)	(497,351)
Other, net	(67,615)	(47,864)
Net cash provided by (used in) financing activities	(474,564)	(649,299)
Effect of exchange rate changes on cash and cash equivalents	124,099	19,131
Net increase (decrease) in cash and cash equivalents	2,033,379	(1,645,845)
Cash and cash equivalents at beginning of period	11,443,392	13,476,771
Cash and cash equivalents at end of period	13,476,771	11,830,926

(5) Notes on Consolidated Financial Statements

Notes on Going-Concern Assumption

Not applicable

Segment Information

Segment information

CMC Group's business consists of a single segment, the Manuals & Knowledge business. As such, this segment is omitted.

Per Share Information

	Fiscal year ended September 30, 2023	Fiscal year ended September 30, 2024
Net assets per share	1,428.67 yen	1,554.78 yen
Earnings per share	132.97 yen	156.72 yen

Notes:

1. As there are no diluted shares, diluted net income per share is not stated.
2. The basis for calculating earnings per share is as follows:

Item	Fiscal year ended September 30, 2023	Fiscal year ended September 30, 2024
Net income attributable to owners of parent (thousand yen)	1,762,403	2,078,955
Amount not attributable to common shareholders (thousand yen)	–	–
Net income attributable to owners of common stock (thousand yen)	1,762,403	2,078,955
Average number of shares of common stock	13,254,065	13,265,462

Significant Subsequent Events

Not applicable